

December 2012

**VITA OF  
PERI E. ARNOLD  
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**Residence:**  
1419 East Colfax Avenue  
South Bend, Indiana 46617  
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**Office:**  
Decio Hall 418  
University of Notre Dame  
Notre Dame, Indiana 46556  
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**Education:** University of Chicago  
Ph.D. in political science, 1972  
M.A. in political science, 1967  
Roosevelt University  
B.A., major in political science, 1964, with honors

**Fields:** American Politics and Public Policy  
The Presidency and Executive Branch Organization  
American Political Development  
Public Administration  
Administrative and Organizational Reform  
Administrative Theory  
Administrative History

**Academic Employment:** Department of Political Science, University of Notre Dame  
Professor, 1986-  
Associate Professor, 1976 to 1986  
Assistant Professor, 1971 to 1976  
University of Virginia, Charlottesville, VA  
Compton Visiting Research Professor in the Miller Center of  
Public Affairs, 1993-4  
Western Michigan University, Kalamazoo, Michigan  
Instructor of Political Science, 1970-71

**Administrative  
Experience:** Elected Member of Political Science (Government)  
Committee on Appointments and Promotions,  
Every Year Eligible Since 1977 through Spring 2012  
Outside CAP and Search Committee Member, Department of  
of Africana Studies, 2005-2006  
Director, Notre Dame Washington Semester, 1997-2001  
Director, Hesburgh Program in Public Service, 1995-2001  
Chair, Department of Government, 1977-1980, 1986-1992  
Co-Director, AL/Science Honors Program, 1985-86  
Resident Director, University of Notre Dame Arts &  
Letters College's London Program, Fall 1983  
Director of Graduate Study, 1976-77

**Academic Awards:**

Sinha Prize in Political Science, Roosevelt U., 196  
U.S. Public Health Service Fellowship, 1969-70  
Notre Dame Faculty Research Grant, 1972-73  
American Council of Learned Societies Grant-in-Aid,  
1974-75  
HUD-Urban Conservatory Grant, 1976  
O'Brien Fund Grant, U. of Notre Dame, 1976  
National Science Foundation Grant, 1977, Member  
Funded Research Group  
Ford Foundation Grant for the Study of the Presidency,  
1978-81  
Institute for Scholarship in the Liberal Arts (Notre Dame),  
summer grant, 1986  
Louis Brownlow Book Award, 1987, National Academy  
of Public Administration  
President's Award, University of Notre Dame, 1993  
McCormick Scholar, Herbert Hoover Presidential Library  
Association, 1993  
Compton Professorship for 1993-94, Miller Center  
of Public Affairs, University of Virginia  
Marshall Dimock Award of the American Society for Public  
Administration, 1996.  
Kaneb Award for Teaching, University of Notre Dame, May  
1999.  
Elected Fellow of the National Academy of Public  
Administration, November 2006.  
ISLA (Notre Dame) Faculty Research Grant

**Books:**

Peri E. Arnold, Remaking the Presidency: Roosevelt, Taft and Wilson, 1901-1916 (University Press of Kansas, 2009), 277 pp. [A "Choice Outstanding Academic Book for 2010."] Paperback edition, 2011.

\_\_\_\_\_, Making the Managerial Presidency: Comprehensive Reorganization Planning, 1905-1996 (2nd. ed. rev.; University Press of Kansas, 1998), 456 pp.

\_\_\_\_\_, Making the Managerial Presidency: Comprehensive Reorganization Planning, 1905-1980 (Princeton University Press, 1986), 374 pp. [recipient of the 1987 Louis Brownlow Award of the National Academy of Public Administration]

\_\_\_\_\_,(with Kenneth Sayre, Ellen Maher, et al), Regulation, Values, and the Public Interest (Notre Dame Press, 1980), 207 pp.

**Edited Volumes:**

Peri E. Arnold (ed.), National Approaches to the Administration of International Migration (Vol. 31 in International Institute of Administration Sciences Monographs; IOS Press, 2010), 207 pp.

Christina Wolbrecht and Rodney E. Hero with Peri E. Arnold and Alvin Tillery (eds.), The Politics of Democratic Inclusion (Philadelphia: Temple University Press, 2005), 345 pp.

**Refereed Articles:**

Peri E. Arnold, "Herbert Hoover and the Continuity of American Public Policy," Public Policy, XX, no. 4 (Fall, 1972), 525-544.

\_\_\_\_\_, "Reorganization and Politics," Public Administration Review, 34, no. 3 (May/June, 1974), 410-429.

\_\_\_\_\_, and L. John Roos, "Toward a Theory of Congressional-Executive Relations," Review of Politics, 36, no. 3 (July 1974), 410-429. Reprinted in Harry Bailey (ed.), Classics on The American Presidency (Oak Park, IL.: Moore Publishing, 1980), pp. 265-278.

\_\_\_\_\_, "The First Hoover Commission and the Managerial Presidency," The Journal of Politics, 38, no. 1 (February, 1976), 46-70.

\_\_\_\_\_, "The 'Great Engineer' as Administrator: Herbert Hoover and Modern Bureaucracy," Review of Politics 42, no. 3 (July, 1980), 329-348. Reprinted in Herbert Hoover Reassessed, U.S. Senate Document No. 96-63 (Washington: U.S. Government Printing Office 1981), pp. 159-176.

\_\_\_\_\_, "Executive Reorganization and the Origins of the Managerial Presidency," Polity, XIII, no. 4 (Summer 1981), pp. 568-599.

\_\_\_\_\_, "Reorganization and Regime in the United States and Britain," Public Administration Review, Vol. 48, no. (June 1988), pp. 726-734.

\_\_\_\_\_, "The Intellectual Roots of the Progressive Era Presidency," Miller Center Journal, vol. I (Spring 1994), pp. 25-34.

\_\_\_\_\_, "Determinism and Contingency in Skowronek's Political Time," Polity, vol. 27, no. 3 (Spring 1995), pp. 497-508. (a forum featuring Sidney Milkis, James Sterling Young, and myself, with Stephen Skowronek responding).

\_\_\_\_\_, "Reform's Changing Role," Public Administration Review, vol. 55, no. 5 (Sept.-Oct. 1995), pp. 407-417. (Winner of the Dimock Award of the American Society for Public Administration for PAR's Best Lead Article in 1995.

\_\_\_\_\_, "Policy Leadership in the Progressive Presidency: Theodore Roosevelt's Naval Policy and His Search for Strategic Resources," Studies in American Political Development, vol. 10 (Fall 1996), pp. 333-359.

\_\_\_\_\_, "Roosevelt Versus Taft: The Institutional Key to

'the Friendship That Split the Republican Party," Miller Center Journal, vol. 5 (Spring 1998), 23-40.

\_\_\_\_\_, Charles Walcott and Bradley Patterson, "The Development and Function of the White House Office of Management and Administration," Presidential Studies Quarterly (June 2001), 220-253.

\_\_\_\_\_, "Effecting a Progressive Presidency: Roosevelt, Taft and their Pursuit of Strategic Resources," Studies in American Political Development, Vol. 17, No. 1 (Spring 2003), 61-81.

\_\_\_\_\_, "The Brownlow Report, Regulation, and the Presidency: Seventy Years Later," Public Administration Review, Vol. 67, No. 6 (November/December 2007), pp. 1030-1040.

\_\_\_\_\_, "Federalist No. 70: Can the Public Service Survive in the Contest Between Hamilton's Aspirations and Madison's Reality," Public Administration Review (Dec. 2011), pp. 105-110.

\_\_\_\_\_, "What Tied Immigrants to Machines: The Case of Jacob Arvey and Chicago's 24<sup>th</sup> Ward," forthcoming fall 2012 in The Journal of Policy History (final acceptance received Dec. 20, 2012)

#### **Academic Book Chapters:**

Peri E. Arnold, "Ambivalent Leviathan: Herbert Hoover and the Positive State," in J. David Greenstone (ed.), Public Values and Private Power in American Politics (Chicago: University of Chicago Press, 1982). Paperback edition, 1984.

\_\_\_\_\_, "Taking the Reins of Organization: Reorganization Planning in Presidential Transitions," in James Pfiffner (ed.), The Presidency in Transition (New York: Center for the Study of the Presidency, 1988), pp. 105-126.

\_\_\_\_\_, "The Institutionalized Presidency and the American Regime," in Richard Waterman (ed.), The Presidency Reconsidered (Itasca, IL: Peacock, 1993), pp.215-245.

\_\_\_\_\_, "Executive Reorganization and the Executive Office of the President" in Harold Relyea (ed.), The Executive Office of the President, (Westport, CT: Greenwood Press, 1997), pp. 407-443.

\_\_\_\_\_, "The Development of Administration at the Summit in the United States," in Jos C.N. Raadschelders and Frits M. Van der Meer (eds.), Administering the Summit (Brussels: International Institute of Administrative Sciences, 1998), pp. 133-161.

\_\_\_\_\_, "The Managerial Presidency's Changing Focus," in James

Pfiffner (ed.), The Managerial Presidency (College Station: Texas A&M Press, 1999), pp. 217-238.

\_\_\_\_\_, "Organizing A Weak State for War: The United States in World War I," in Fabio Rugge (ed.), Administration and Crisis Management: The Case of Wartime (Brussels: International Institute of Administrative Sciences, 2000), 247-270.

\_\_\_\_\_, "Bill Clinton in the Institutionalized Presidency: Executive Autonomy and Presidential Leadership," in Steven Schier (ed.), The Postmodern Presidency: Bill Clinton's Legacy in U.S. Politics (Pittsburgh: University of Pittsburgh Press, 2000), pp. 19-40.

\_\_\_\_\_, "Democracy and Participation in the 19<sup>th</sup> Century United States: Parties, 'Spoils' and Political Participation" in Seppo Tihonen (ed.), Corruption in Public Administration (Amsterdam, the Netherlands: IOS Press, 2003), pp. 197-211.

\_\_\_\_\_, Bradley H. Patterson, Jr. and Charles E. Walcott, "The Office of Management and Administration," in Martha Joynt Kumar and Terry Sullivan (eds.), The White House World (College Station: Texas A&M University Press, 2003), pp. 279-307.

\_\_\_\_\_, "One President, Two Presidencies: George W. Bush in Peace and War," in Stephen E. Schier (ed.), High Risk and Big Ambition (Pittsburgh: University of Pittsburgh Press, 2004), pp. 145-166.

\_\_\_\_\_, "Managing Scarcity: Water Policy Administration in the American West," in Jos Raadschilders (ed.), Institutional Arrangements for Water Management in the 19<sup>th</sup> and 20<sup>th</sup> Centuries (Amsterdam, The Netherlands: IOS Press, 2004), pp. 220-248.

\_\_\_\_\_, "American Heritage and the Development of Cultural Preservation Policy in the United States," in Stefan Fisch (ed.), National Approaches to the Governance of Historical Heritage Over Time (Amsterdam: IOS Press, 2008), pp. 201-220.

\_\_\_\_\_, "Authority and Unilateralism in the Bush Presidency," in Stephen Schier (ed.), Ambition and Division: Legacies of the George W. Bush Presidency. University of Pittsburgh Press, 2009, pp. 151-171.

\_\_\_\_\_, "National Approaches to the Administration of International Migration," in P. Arnold (ed.), National Approaches to the Administration of International Migration (Amsterdam, IOS Press, 2010), pp. 1-7.

\_\_\_\_\_, "The Administration of Migration in the United States, 1800-2000," in P. Arnold (ed.), National Approaches to the Administration of International Migration, pp. 185-198.

\_\_\_\_\_, "Conclusion: Migration, the State and the International System," in P. Arnold (ed.), National Approaches to the Administration of International Migration, pp. 199-206.

### **Popular Publication:**

\_\_\_\_\_, "Presidential Decisions that Shaped America," American History Illustrated, Vol. 24, no. 2 (April, 1989), 36-42.

\_\_\_\_\_, "Reorganizing the Presidency," in Kenneth Thompson (ed.), The Presidency in a World of Change (Lanham: MD: University Press of America for the Miller Center of the U. of VA, 1991), pp. 177-196.

\_\_\_\_\_, "Portraits of American Presidents: Fifteen Presidential Decisions that Shaped America," booklet accompanying Portraits of American Presidents (Chicago: Questar, 1992), three videocassettes and pp. 30.

\_\_\_\_\_, "Executive Organization," in Donald Bacon, Roger Davidson, and Morton Keller (eds.), The Encyclopedia of the American Congress (New York: Simon & Schuster, 1994).

\_\_\_\_\_, "Legislatures and Executive Reorganization," in Joel H. Silbey (ed.), Encyclopedia of the American Legislative System (3 volumes; New York: Scribners, 1994). pp. 1473-1488.

\_\_\_\_\_, "Administrative Reforms on the Presidency;" "Commentators on the Presidency;" "Dockery-Cockrell Commission;" "Keep Commission;" "Reorganization Power;" and "Taft Commission." in Leonard W. Levy and Louis Fisher (eds.), Encyclopedia of the American Presidency (4 volumes; New York: Simon & Schuster, 1994), pp. 27-31, 261-63, 385, 913, 1306-08, and 1433-34.

\_\_\_\_\_, "A Novel President." (The keynote address delivered to the 2010 symposium of the Theodore Roosevelt Center at Dickenson State University, Dickenson, North Dakota) available on the DSU Roosevelt Center's website: <http://www.theodorerooseveltcenter.org/Essays.asp>.

### **Research Reports:**

Peri E. Arnold, Thomas Swartz, John Roos, and John Kromkowski, Saving Residential Neighborhoods, (South Bend and Washington: Urban Conservatory and the National League of Cities, 1977)

\_\_\_\_\_, Charles Walcott and Bradley Patterson, "The White House Office of Management and Administration," a document within the Pew Foundation and AEI sponsored briefing Project on the 2001 Presidential Transition.

### **Professional Memberships:**

National Academy of Public Administration (elected fellow)  
American Political Science Association

Administrative History Working Group of the International  
Institute of Administrative Sciences, Brussels, Belgium (invited)

**Public Service:**

Member, National Academy of Public Administration Expert Advisory Panel (Chaired by former Secretary of Transportation Norman Mineta) Guiding Evaluation Project On U.S. Coast Guard Organizational Modernization, beginning August 2008 , extending until spring 2010.

**Professional Service:**

Referee for American Journal of Political Science, American Nineteenth Century History (UK), The American Political Science Review, Studies in American Political Development, International Review of Administrative Sciences, Journal of Policy History, Journal of Politics, Political Research Quarterly, Political Science Quarterly, Polity, P.S., Public Administration Review, Policy Studies Journal, The Presidency and Congress, Presidential Studies Quarterly, and Review of Politics

Reader for Columbia U. Press, University Press of Florida, University Press of Kansas, University of Kentucky Press, Scott Foresman, University of Tennessee Press, Cambridge U. Press, Princeton U. Press, Texas A & M Press, Penn State U. Press, Routledge Publishers, and University of Pennsylvania Press.

Book reviews in American Political Science Review, Congress and the Presidency, Governance, Journal of American History, Journal of Interdisciplinary History, Presidential Studies Quarterly, Perspectives on Politics, Political Studies (U.K.), Political Science Quarterly, and Review of Politics

Evaluator for the National Endowment for the Humanities and Evaluator for the National Science Foundation

Co-editor, Journal of Policy History, 1987/88

Program Chair, APSA Section on Presidency Research, 1990 Annual Meeting of the American Political Association, San Francisco, CA.

Member, Executive Committee, APSA Organized Section on Presidency Research, 1990-93

Chair, 1991 Neustadt Book Award Committee, APSA Organized Section on Presidency Research

Member, Editorial Board, American Journal of Political Science, 1991-1994

Member, Editorial Board, Polity, 1995- 2004

Member, Editorial Board, Presidential Studies Quarterly, 1997-

Member, Editorial Board, Storia Costituzione Amministrazione (Italy), 2012-

Member, Editorial Advisory Board, Series on Presidential Leadership, Texas A.& M. University Press, 1996-

Contributing Editor, [www.americanpresident.org](http://www.americanpresident.org), sponsored by the Miller Center for Public Affairs of the University of Virginia, 2003-

Member, Advisory Council to the College of Arts and Science, Roosevelt University, Chicago, IL, 2006-2012

**Dissertations Directed:**

1980. Jose R. Hinojosa. "Discretionary Authority Over Immigration: An Analysis of Immigration Policy and Administrative Discretion." Co-Directed with Professor Julian Somora (Sociology). Placement: assistant professor of political science at Pan American U (currently emeritus).

Richard S. Kinney, "Decisions and Roles of Executive and Legislative Officials in the Idaho State Budgetary Process." Placement: assistant professor of political science at Boise State University (currently full professor).

1983 Paul Van Patten. "B.O.B. and F.D.R.: A Stage in the Growth of the Institutional Presidency." Afterward entered Episcopalian seminary.

1985. Timothy J. Roemer. "The Senior Executive Service: Retirement and Federal Personnel Policy." Placement: Staff of Senate Foreign Relations committee then elected to four terms in the U.S. House of Representatives and eventual service on the 9-11 Commission. Recently U.S. ambassador to India.

1986. Susan L. Roberts. "Assessing the Administrative and Institutional Impacts of the Legislative Veto." Placement: assistant professor of political science at Furman University. Currently associate professor at Davidson College

1987. Mary E. Stuckey. "Getting Into the Game: The Pre-Presidential Rhetoric of Ronald Reagan. Co-Directed with John Roos. Placement: assistant professor of political science at University of Mississippi. Currently professor at Georgia State University (Atlanta).

1990. David M. Barrett. "Advice and Dissent: An Organizational Analysis of the Evolution of Lyndon Johnson's Vietnam Advisors." Placement: visiting assistant professor of political science, University of Wisconsin, Milwaukee. Currently professor at Villanova University.

1998 Brett Kinkaid. "An Analysis of the Efficacy of Presidential Legislative Activity." Assistant professor to associate professor at Northwestern College.

2005. Christopher R. Rodriguez. "Hail to the Chief: Presidents as Goal Seeking Actors in the Nineteenth Century." Placement: Analyst at the Central Intelligence Agency, currently political officer at U.S. Embassy to European Union in Brussels.



### **Talks and Conference Papers:**

Peri E. Arnold, "Administrative Order and Presidential Power: The Function of Executive Reorganization," a paper presented to the 1976 meeting of the Midwest Political Science Association, April 29-May 1, 1976, Chicago, Illinois.

\_\_\_\_\_, "Executive Reorganization and Administrative Theory: The Origin of the Managerial Presidency," a paper presented at the 1976 meeting of the American Political Science Association, September 2-5, 1976, Chicago, Illinois.

\_\_\_\_\_, "Reorganizers and Presidents," a paper presented at the 1979 annual meeting of the American Political Science Association, August 31-September 3, 1979, Washington, DC.

\_\_\_\_\_, "The Theory of Executive Reorganization," a paper presented as an invited lecture in the S & H Lecture series, "Making Government Work," the Center for Public Policy, Tulane University, November 1, 1979, New Orleans, LA

\_\_\_\_\_, "Herbert Hoover and the Administrative State," a paper presented at the 1980 meeting of the American Society for Public Administration, April 13-16, 1980, San Francisco, CA.

\_\_\_\_\_, "The Managerial Presidency and the Stages of Executive Reform," presented as part of a conference sponsored by the John M. Olin Foundation and the White Center on Law and Public Policy of the Notre Dame Law School, March 12, 1981, Washington, DC.

\_\_\_\_\_, "Administrative Reform and Presidential Power," an invited lecture sponsored by the Department of Political Science, Western Michigan University, Kalamazoo, Michigan, December 5, 1984.

\_\_\_\_\_, "Reorganization at the Crossroads, PACGO, the Second Hoover Commission and the Presidency," a paper presented at the 1985 meeting of the Southern Political Science Association, November 7-9, 1985, Nashville, TN

\_\_\_\_\_, "Reorganization and Regime in the United States and Britain," a paper presented at the 1988 meeting of the Midwest Political Science Association, April 14-16, 1988, Chicago, IL

\_\_\_\_\_, "After the Victory: The Transition from Campaigner to President," a lecture sponsored by the Department of Political Science, Roosevelt University, Chicago, IL, October 12, 1988.

\_\_\_\_\_, "Presidential Leadership and Policy Formation: The Case of Civil Rights," keynote lecture to Conference on Social Studies and History, Purdue University-Calumet, Hammond, IN, November 12, 1988.

\_\_\_\_\_, "Strategic Ambition and the Institutionalized Presidency," a paper presented to the 1989 annual meeting at the American Political Science Association, August 21-Sept. 3, 1989, Atlanta, Georgia.

\_\_\_\_\_, "Reorganization and Governance in a Fragmented System," an invited talk presented to the Miller Center for Public Affairs, University of Virginia, Charlottesville, VA, February 18, 1991

\_\_\_\_\_, "Public Affairs Education and the Contemporary University," an invited talk presented to James Madison College, Michigan State University, East Lansing, MI, April 14, 1992

\_\_\_\_\_, Invited Testimony to the U.S. Senate Committee on Governmental Affairs, Hearing on "Improving Government's Performance," March 11, 1993, Washington, DC.

\_\_\_\_\_, "Institutional Change in the Presidency: The Case of the Progressive Era, 1901-1917," a paper presented at the 1993 Annual Meeting of the Western Political Science Association, March 18-20, 1993, Pasadena, CA.

\_\_\_\_\_, "Institutional Change in the U.S. Presidency," an invited lecture to the Kellogg Institute of International Affairs, U. of Notre Dame, March 25, 1993, Notre Dame, IN.

\_\_\_\_\_, "The Progressive Presidency and the Problem of Institutional Change," an invited lecture to a forum of the Miller Center for Public Affairs, the University of Virginia, Sept. 29, 1993, Charlottesville, VA.

\_\_\_\_\_, "In the Arena of Executive Reorganization: Herbert Hoover and His Fellow Presidents, 1921-1960," an invited paper delivered to a conference on Herbert Hoover and the Twentieth Century Presidency, George Fox College, October 23, 1993, Newberg, Oregon.

\_\_\_\_\_, "The Evolution to the Progressive Presidency," an invited lecture to a forum of the Miller Center for Public Affairs, the University of Virginia, Dec. 7, 1993, Charlottesville, VA

\_\_\_\_\_, "The Progressive Presidency as a Research Problem," an invited talk to the Department of Government, the University of Virginia, January 21, 1994

\_\_\_\_\_, "Contingency and Presidential History," a talk at a roundtable on "Stephen Skowronek's The Politics Presidents Make," at the meeting of the Western Political Science Association, Albuquerque, NM, March 10-12, 1994.

\_\_\_\_\_, "Reform's Changing Role: The National Performance Review in Historical Context," an invited talk at the Center for United States Studies of the Woodrow Wilson Center for Scholars, Washington, D.C., May 16, 1994.

\_\_\_\_\_, "Theodore Roosevelt and the Dilemma of the Progressive Presidency," a talk to the Department of Political Science, Western Michigan University, Kalamazoo, Jan. 15, 1995.

\_\_\_\_\_, "Policy Leadership and the Pre-modern Presidency," an invited lecture to the Colloquium on American Governance in Historical Perspective, Brandeis University and Harvard's Program in Constitutional Government, Waltham, MA, February 7, 1996.

\_\_\_\_\_, "The Development of Administration at the Summit in the United States" an invited paper presented to the Working Group on the History of Administration of the International Institute of Administrative Sciences, March 21-23, 1996, Helsinki, Finland.

\_\_\_\_\_, "Policy Leadership in the Pre-Modern Presidency: Theodore Roosevelt's Naval Policy and His Search For Strategic Resources," a paper presented at the 1996 meeting of the Midwest Political Science Association, April 18-20, Chicago, IL

\_\_\_\_\_, "A Weak State at War: The United States in World War I," an invited paper presented to the Working Group on the History of Administration of the International Institute of Administrative Sciences, March 28-29, 1998, Ionian University, Corfu Greece.

\_\_\_\_\_, "The Political Function of Systemic Corruption: Parties, "Spoils" and Democratic Participation in the United States," an invited paper presented to the Working Group on the History of Administration of the International Institute of Administrative Sciences, May 27-28, 2000 Leiden University, Leiden, the Netherlands.

\_\_\_\_\_, "Bill Clinton and the Institutionalized Presidency: Executive Autonomy and Presidential Leadership," a paper presented at the 2000 meeting of the American Political Science Association, August 31-September 3, Washington, DC.

\_\_\_\_\_, "Contextual Influences on White House Organization," a talk given to a conference on "The Organization of the Presidency," Center of Presidential Studies, Texas A & M University, College Station, TX, May 18-19, 2001.

\_\_\_\_\_, "Articulating a Warrant for Policy Leadership: Roosevelt, Taft, Wilson, and the Progressive Presidency," a paper presented to the 2001 annual meeting of the American Political Science Association, August 29-September 1, San Francisco, CA.

\_\_\_\_\_, "Water Policy as a Collective Action Problem," a talk given at a meeting of the Working Group on the History of Administration of the International Institute of Administrative Sciences, April 21-22, 2002, Royal Holloway College of the University of London, Egham, Great Britain.

\_\_\_\_\_, "Effecting a Progressive Presidency: Roosevelt, Taft and the Pursuit of Strategic Resources," a paper presented to the 2002 meeting of the American Political Science Association, August 28-September 1, 2002, Boston, MA

\_\_\_\_\_, "Sources of Presidential Greatness," an invited public lecture presented at the Chicago Historical Society, Chicago, IL, February 13, 2003.

\_\_\_\_\_, "Effecting a Progressive Presidency: Roosevelt, Taft, and Their Pursuit of Strategic Resources," an invited talk to the research workshop of the Department of Politics, Princeton University, Princeton, NJ, March 27, 2003.

-----, "Managing Scarcity: Water Policy Administration in the American West," a paper presented at a meeting of the Working Group on the History of Administration of the International Institute of Administrative Sciences, April 5-6, 2003, University of Malta, Republic of Malta.

\_\_\_\_\_, "One President, Two Presidencies: George W. Bush in Peace and War," a paper presented at the 2003 annual meeting of the American Political Science Association, August 27-31, 2003, Philadelphia, PA

\_\_\_\_\_, "The American Presidency and National Security Authority: Bill Clinton and George W. Bush Compared." An invited paper presented to a conference "War Power: The Presidency, New Wars, and the Constitutional State," the Bavarian-American Academy and the Academy for Political Studies, Tutzing, Germany, December 9-11, 2003.

\_\_\_\_\_, "American Heritage and the Development of Historic Preservation Policy in the United States." A paper presented to a meeting of the Working Group on the History of Administration of the International Institute of Administrative Sciences, University of Granada, Granada, Spain, April 29-30, 2006.

\_\_\_\_\_, "The President as Manager No Longer?" Remarks presented as a participant on a round table on "The Future of the Managerial Presidency." Fall Meeting of the National Academy of Public Administration, Washington, DC, November 15-17, 2006.

\_\_\_\_\_, "A Comparative Approaches to the Administrative History of Migration Policy." A paper presented to organize a working group project on migration policy, at a meeting of the Working Group on the History of Administration of the International Institute of Administrative Science, University of Pavia, Pavia, Italy, April 20-21, 2007.

\_\_\_\_\_, "The Evolution of Administrative Controls of Immigration in the United States." A paper presented at a meeting of the Working Group on the History of Administration of the International Institute of Administrative Science, University of Paris, Paris, France, April 4-5, 2008

\_\_\_\_\_, "Administering Immigration in the United States: Problem Definition and Administrative Innovation," presented to the Working Group on International Migration of the International Institute of Administrative Science, meeting at the University of Leiden, Leiden, the Netherlands, April 24-26, 2009.

\_\_\_\_\_, "Administrative Reform and Budgeting in the United States: An Uncertain Relationship," presented to the Working Group on the History of Administration of the International Institute of Administrative Science, meeting at Johan Keppler University, Linz, Austria, June 18-20, 2010.

\_\_\_\_\_, "A Novel President: Theodore Roosevelt in the Progressive Arena," Keynote Address to the Annual Symposium of the Theodore Roosevelt Center, Dickenson State University, Dickenson, North Dakota, September 16, 2010.

\_\_\_\_\_, "A President Out of His Depths: William Howard Taft and the Progressive Era," An Address at the National Park Service's William Howard Taft Historical Site, Cincinnati, OH, March 4, 2011.

\_\_\_\_\_, "If (as Weber says) Bureaucratic Administration Joins Knowledge and Control, Why Are Budgeting and Administrative Reform Separated in the United States"?, Prepared for a Meeting of the Project Group on Central Budget Agencies and Their Impact on Government and the Development of Public Administration, University of Naples, May 7, 2011, Naples, Italy

\_\_\_\_\_, "William Howard Taft and the Electoral Whirlwind of 1912," An address at the National Park Service's William Howard Taft Historical Site, Cincinnati, OH, March 3, 2012

\_\_\_\_\_, "Regulatory Policy and Its Administration Under Cooperative Federalism: Food Safety in the United States," Prepared for a Meeting of the Working Group on Administrative History of the IAS, Woodrow Wilson Center for Scholars, Washington, DC, April 27-28, 2012.

\_\_\_\_\_, "The Election of 2012 and The Transformation of Constitutional Understanding," A Lecture Presented on the Occasion of Constitution Day at the University of Nebraska at Omaha. September 20, 2012.

\_\_\_\_\_, "The 2012 Election and What It Augers for Business," A Lecture Presented as a Keynote at the McGladrey Annual Symposium for Manufacturing Executives, Elkhart, IN, October 30, 2012.