

EUGENE GHOLZ
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E-mail Address: egholz@alum.mit.edu

Current Position: Associate Professor of Political Science, University of Notre Dame

Other Affiliations: Member, Council on Foreign Relations
Research Affiliate, Security Studies Program, MIT
Adjunct Scholar, The Cato Institute

Education: **Massachusetts Institute of Technology**
Ph.D., Political Science, February 2000
B.S., Political Science, June 1992
B.S., Materials Science and Engineering, June 1992
Phi Beta Kappa

Previous positions:

2005-2017 Associate Professor, LBJ School of Public Affairs, University of Texas at Austin (Assistant Professor, 2005-2006)

2015-2016 Stanley Kaplan Visiting Professor of American Foreign Policy
Williams College

2010-2012 Senior Advisor, Office of Manufacturing & Industrial Base Policy
U.S. Dept. of Defense (on leave from University of Texas)
Office of the Secretary of Defense Exceptional Public Service Medal

2000-2005 Assistant Professor / Assistant Director, Patterson School of Diplomacy & International Commerce, University of Kentucky

1999-2000 Research Associate, MIT Security Studies Program

1998-1999 Instructor, George Mason University Institute of Public Policy

1997-1998 Research Fellow, Olin Institute for Strategic Studies, Harvard University

ACADEMIC PRESS BOOKS

Harvey M. Sapolsky, Eugene Gholz, and Caitlin Talmadge, *US Defense Politics: The Origins of Security Policy*, London: Routledge, 2009. [Revised and Expanded 2nd edition Dec. 2013; Chinese translation from National Defense Industry Press, 2016; Revised and Expanded 3rd edition, 2017; 4th edition under contract with expected publication January 2021]

Peter J. Dombrowski and Eugene Gholz, *Buying Military Transformation: Technological Innovation and the Defense Industry*, New York: Columbia University Press, 2006.

PUBLICATIONS IN LEADING JOURNALS

Eugene Gholz and Llewelyn Hughes, "Market Structure and Economic Sanctions: The 2010 Rare Earth Elements Episode as a Pathway Case of Market Adjustment," *Review of International Political Economy* (2020).

Eugene Gholz, Benjamin Friedman, and Enea Gjoza "Defensive Defense: A Better Way to Protect U.S. Allies in Asia," *The Washington Quarterly*, Vol. 42, No. 4 (Winter 2019-2020), pp. 171-89.

Eugene Gholz and Harvey M. Sapolsky, "The Many Lines of Defense: The Political Economy of U.S. Defense Acquisition," *Journal of Global Security Studies* (forthcoming, 2020).

Eugene Gholz, Andrew James, and Thomas Speller, "The Second Face of Systems Integration: An Empirical Analysis of Supply Chains to Complex Product Systems," *Research Policy*, vol. 47, No. 8 (October 2018), pp. 1478-94.

Eugene Gholz, Umul Awan, and Ehud Ronn, "Financial and Security Analysis of China's Loan-for-Oil Deals," *Energy Research and Social Science*, Vol. 24 (January 2017), pp. 42-50.

Eugene Gholz, "Military Innovation and the Prospects for Defense-Led Energy Innovation," *Issues in Science and Technology*, Vol. 30, No. 2 (Fall 2014), pp. 41-54.

Eugene Gholz and Daryl G. Press, "Enduring Resilience: How Oil Markets Handle Disruptions," *Security Studies*, Vol. 22, No. 1 (March 2013), pp. 139-47.

Eugene Gholz, "Eisenhower versus the Spin-off Story: Did the Rise of the Military-Industrial Complex Hurt or Help America's Commercial Competitiveness?" *Enterprise and Society*, Vol. 12, No. 1 (March 2011).

Eugene Gholz and Daryl G. Press, "Protecting 'The Prize:' Oil in American Grand Strategy," *Security Studies*, Vol. 19, No. 3 (Fall 2010), pp. 453-85.

Peter Dombrowski and Eugene Gholz, "Identifying Disruptive Innovation: Innovation Theory and the Defense Industry," *Innovations*, Vol. 4, No. 2 (Spring 2009), pp. 101-17.

Eugene Gholz, "Globalization, Systems Integration, and the Future of Great Power War," *Security Studies*, Vol. 16, No. 4 (Winter 2007-08), pp. 615-36.

Eugene Gholz and Daryl G. Press, "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," *Security Studies*, Vol. 10, No. 4 (Summer 2001), pp. 1-57.

Eugene Gholz, "The Curtiss-Wright Corporation and Cold War-Era Defense Procurement: A Challenge to Military-Industrial Complex Theory," *Journal of Cold War Studies*, Vol. 2, No. 1 (Winter 2000), pp. 35-75.

Eugene Gholz and Harvey M. Sapolsky, "Restructuring the U.S. Defense Industry," *International Security*, Vol. 24, No. 3 (Winter 1999-2000), pp. 5-51.

Harvey M. Sapolsky, Eugene Gholz, and Allen Kaufman, "Security Lessons from the Cold War," *Foreign Affairs*, Vol. 78, No. 4 (July/August 1999), pp. 77-89.

Eugene Gholz, Daryl G. Press, and Harvey M. Sapolsky, "Come Home America: The Strategy of Restraint in the Face of Temptation," *International Security*, Vol. 21, No. 4 (Spring 1997), pp. 5-48.

Harvey M. Sapolsky and Eugene Gholz, "Eliminating Excess Defense Production," *Issues in Science and Technology*, Vol. 13, No. 2 (Winter 1997), pp. 65-70.

ARTICLE MANUSCRIPTS UNDER REVIEW / REVISION

"The Self-Licking Ice Cream Cone: The Defense Innovation and Threat Assessment Machine."
(with Harvey M. Sapolsky)

BOOK MANUSCRIPTS UNDER REVIEW

Eugene Gholz et al., *National Security Implications of the Changing Geography of Oil Production* (roughly 70,000 words, co-written with a team of 16 master's students).

CURRENT PROJECTS

- 1) U.S. Grand Strategy. I am working on an article manuscript on the implications for U.S. alliances of the trajectory of weapons technology, especially the implications of a potential "no man's sea" for alliances in Asia. I am also working on project on the international relations theory underpinnings (specifically, hegemonic stability theory) for the alleged link between U.S. forward military presence and liberal international order. Finally, I am working with a former undergraduate student on an article on historical cases of "graceful" drawdowns of troops that great powers had previously deployed to protect allies.
- 2) Energy Security. In response to external reviews obtained by my editor at a leading academic publisher, I am revising a book manuscript on the links between the geography of oil production and trade and U.S. military and diplomatic relationships with foreign countries.
- 3) Military Technology. I am working on an article about conceptualizing and measuring "leads" in military technology.

EXPERT WITNESSING AND CONSULTING EXPERIENCE

I have served as a paid consultant to several leading companies in the defense industry and to the Office of the Secretary of Defense, the U.S. Navy, and the U.S. Joint Forces Command on business-government relations in the defense industry. I have also worked for the Pentagon's Office of Net Assessment on strategic assessments and American grand strategy.

MAJOR SERVICE TO THE FIELD OF INTERNATIONAL STUDIES

Chair, International Security Studies Section of the International Studies Association, 2019-2021.
Vice Chair, International Security Studies Section of the International Studies Association, 2017-2019 (Elected to Governing Council, 2015-2018).
Program Chair, International Security Studies Section of the International Studies Association, National Conference, Baltimore, MD, February 2017.
Program Chair, International Security Studies Section of the International Studies Association, National Conference, Atlanta, GA, March 2016.
Host and Program Chair, Joint conference of the International Security and Arms Control section of the American Political Science Association and the International Security Studies section of the International Studies Association, Austin, TX, November 14-16, 2014.
Editorial Board, *Security Studies*, 2014-
Associate Editor, *Security Studies*, 2007-2014

PUBLISHED BOOK CHAPTERS

Eugene Gholz, "Restraint and Oil Security," in Benjamin Friedman and Trevor Thrall, eds., *U.S. Grand Strategy in the 21st Century: The Case for Restraint* (New York: Routledge, 2018), pp. 58-79.

Llewelyn Hughes and Eugene Gholz, "Energy, Coercive Diplomacy, and Sanctions," in Thijs Van de Graaf, Benjamin K. Sovacool, Arunabha Ghosh, Florian Kern, and Michael T. Klare, eds., *Palgrave Handbook of the International Political Economy of Energy* (New York: Palgrave, 2016), pp. 487-504.

Eugene Gholz, "U.S. Spending on its Military Commitments to the Persian Gulf," in Charles L. Glaser and Rosemary A. Kelanic, eds., *Crude Strategy: Reexamining the Energy Logic of the U.S. Military Commitment to the Persian Gulf* (Washington: Georgetown University Press, 2016), pp. 167-95.

Eugene Gholz, "Maintaining U.S. Energy Security," in Christopher Preble, Emma Ashford, and Travis Evans, eds., *Our Foreign Policy Choices: Rethinking America's Global Role* (Washington, DC: Cato Institute, 2016), pp. 71-74.

Eugene Gholz, "Emerging Technologies' Potential to Change the Balance of Power in Asia," in Richard A. Bitzinger, ed., *Emerging Critical Technologies and Asian Security* (New York: Palgrave, 2016), pp. 51-60.

- Eugene Gholz, "Assessing the 'Threat' of International Tension to the U.S. Economy," in Christopher Preble and John Mueller, eds., *A Dangerous World? Threat Perception and U.S. National Security* (Washington, DC: The Cato Institute, September, 2014), pp. 209-21.
- Eugene Gholz and Daryl G. Press, "Cold War Two?: The (Il)logic of a Struggle with China for Resources in the Developing World," in Stephen Van Evera and Sidharth Shah, eds., *The Prudent Use of Power in American National Security Strategy*, Cambridge: The Tobin Project, 2010, pp. 115-27.
- Eugene Gholz, "The RMA and the Defense Industry," in Harvey M. Sapolsky, Benjamin H. Friedman, and Brendan Green, eds., *U.S. Military Innovation since the Cold War: Creation without Destruction*, London: Routledge, 2009, pp. 172-81.
- Eugene Gholz, "Systems Integration for Complex Defense Projects," in Guy Ben-Ari, ed., *Organizing for a Complex World*, Washington: Center for Strategic and International Studies, 2009, pp. 50-65.
- Eugene Gholz, "Systems Integration in the U.S. Defense Industry: Who Does It and Why Is It Important?" in Andrea Prencipe, Andrew Davies and Mike Hobday, eds., *The Business of Systems Integration*, New York: Oxford University Press, 2003, pp. 279-306.
- Eugene Gholz, Entries for "Arms Industry," "Conversion, of Arms Industry," "Dual-Use Technologies," "Economic Security," "Military-Industrial Complex," and "Peace Dividend," *Encyclopedia of International Political Economy*, London: Routledge, 2001.
- Harvey M. Sapolsky and Eugene Gholz, "Private Arsenals: America's Post-Cold War Burden," in Ann R. Markusen and Sean S. Costigan, eds., *Arming the Future: A Defense Industry for the 21st Century*, New York: Council on Foreign Relations, 1999, pp. 191-206.
- Harvey M. Sapolsky and Eugene Gholz, "Restructuring the American Defense Industry," in Leon Sigal, ed., *The Changing Dynamics of U.S. Defense Spending*, New York: Praeger, 1999, pp. 153-76.

POLICY-ORIENTED PUBLICATIONS

- Eugene Gholz, "Conventional Arms Transfers and U.S. Economic Security," *Strategic Studies Quarterly*, Vol. 13, No. 1 (Spring 2019), pp. 42-65. (peer reviewed)
- Eugene Gholz and Harvey M. Sapolsky, "The Very Healthy US Defense Innovation System," in Tai Ming Cheung, ed., *Leaders, Laggards, and Followers: The Global Competition for Defense Innovation*, UC Institute on Global Conflict and Cooperation Research Briefs, 2018, pp. 49-52.
- Eugene Gholz, "Rare Earth Elements and National Security," Council on Foreign Relations (October, 2014), <http://www.cfr.org/energy-and-environment/rare-earth-elements-national-security/p33632>. (peer reviewed)
- Eugene Gholz and Daryl G. Press, "Footprints in the Sand," *The American Interest* (March-April, 2010), pp. 59-67.

- Harvey M. Sapolsky, Eugene Gholz, Daryl G. Press, and Benjamin Friedman, "Restraining Order: For Strategic Modesty," *World Affairs* (Fall 2009), pp. 84-94.
- Eugene Gholz, "The Strait Dope," *Foreign Policy* (September/October 2009), p. 105.
- Eugene Gholz, "The Nixon Doctrine in the 21st Century," *World Politics Review*, July 22, 2009.
- Eugene Gholz, "A Business Model for Defense Acquisition under the Modular Open Systems Approach," *Defense Acquisition Review Journal*, No. 44 (April-June 2007). (peer reviewed)
- Eugene Gholz and Daryl G. Press, "Energy Alarmism: The Myths that Make Americans Worry about Oil," *Cato Institute Policy Analysis* (April 2007).
- Eugene Gholz, "Czars and Company Men: The Wrong Way to Run National Security Space Acquisition," *Georgetown Journal of International Affairs*, Vol. 5, No. 2 (Summer/Fall 2004), pp. 11-19.
- Eugene Gholz, Daryl G. Press, and Harvey M. Sapolsky, "Come Home, America," *The American Conservative*, Vol. 3, No. 11 (June 7, 2004), pp. 15-19.
- Peter J. Dombrowski, Eugene Gholz, and Andrew L. Ross, *Military Transformation and the Defense Industry after Next: The Defense Industrial Implications of Network-Centric Warfare*, Newport Paper No. 18, Newport, RI: Naval War College Press, November, 2003.
- Eugene Gholz, "Military Transformation, Political Economy Pressures, and the Future of Trans-Atlantic National Security Space Cooperation," *Astropolitics*, Vol. 1, No. 2 (Fall 2003), pp. 26-49. (peer reviewed)
- Eugene Gholz and Daryl G. Press, "Paying to Keep the Peace," *Regulation*, Vol. 26, No. 1 (Spring 2003), pp. 40-44.
- Eugene Gholz, "National Security Space Policy in the U.S. and Europe: Trends and Choices," MIT Security Studies Program Conference Report, January, 2003.
- Peter Dombrowski, Eugene Gholz, and Andrew Ross, "Military Transformation and the Defense Industry after Next: Defense Industrial Implications of Network-Centric Warfare," U.S. Naval War College Center for Naval Warfare Studies *Report*, September, 2002.
- Peter J. Dombrowski, Eugene Gholz, and Andrew L. Ross, "Selling Military Transformation: The Defense Industry and Innovation," *Orbis*, Vol. 46, No. 3 (Summer 2002), pp. 523-36.
- Harvey M. Sapolsky and Eugene Gholz, "The Defense Industry's New Cycle," *Regulation*, Vol. 24, No. 3 (Winter 2001-02), pp. 44-9.
- Eugene Gholz, "The Irrelevance of International Defense Mergers," *Breakthroughs*, Vol. 9, No. 1 (Spring 2000), pp. 3-11.

Harvey M. Sapolsky and Eugene Gholz, "The Defense Monopoly," *Regulation*, Vol. 22, No. 3 (Fall 1999).

Harvey M. Sapolsky, Michael Trahan, Eugene Gholz, and David Burbach, "Let's Have a Parade," *Breakthroughs*, Vol. 6, No. 1 (Spring 1997).

Daryl G. Press and Eugene Gholz, "Searching for that Vision Thing," *Breakthroughs*, Vol. 5, No. 1 (Spring 1996), pp. 4-10.

Eugene Gholz, "Procurement Politics: The Decline of Curtiss-Wright," *Breakthroughs*, Vol. 4, No. 1 (Spring 1995), pp. 9-17.

Eugene Gholz, "Bureaucratic Politics Undercut Super-PCT System," *Journal of the Patent and Trademark Office Society*, Vol. 76, No. 6 (June 1994), pp. 398-400.

Ethan McKinney, Eugene Gholz, and Harvey M. Sapolsky, *Acquisition Reform*, MIT Lean Aircraft Initiative Policy Working Group, Working Paper #1, 1994.

OP-ED COLUMNS

Eugene Gholz, "The Rare Earths Industry Can Weather Any Chinese Trade Battle," *CNN Business Perspectives*, July 23, 2019.

Eugene Gholz, "Here's the Dirty Truth about China's Rare Earth Threat," *Washington Post*, May 31, 2019.

Harvey M. Sapolsky and Eugene Gholz, "Calm Down, Folks: Enemies Still Fear US Military Tech Innovation," *Defense One*, May 17, 2018.

Eugene Gholz, "Why U.S. Strategy Must Adapt to Technological Change," *World Politics Review*, April 18, 2017.

Eugene Gholz, "Political Choices Shape Industry, Not Mergers," *Defense News*, October 27, 2015.

Harvey M. Sapolsky and Eugene Gholz, "End of the Line," *National Interest Online*, February 5, 2014.

Eugene Gholz, "Critical Thinking: Action Plans on the Army Industrial Base," *Army AL&T*, January-March, 2014, p. 95.

Eugene Gholz and Daryl G. Press, "All the Oil We Need," *New York Times*, August 20, 2008, p. A23.

Eugene Gholz and Daryl G. Press, "The Anathema of American Adventurism," *OilWeek* (July 2007), pp. 9-10.

Eugene Gholz, Daryl G. Press, and Benjamin Valentino, "Time to Offshore Our Troops," *New York Times*, December 12, 2006.

Eugene Gholz, "Time to Leave Iraq," Coalition for a Realistic Foreign Policy, December 2, 2003, <http://www.realisticforeignpolicy.org>.

Michael Desch and Eugene Gholz, "Globalization Is Good for State's Economy," *Lexington Herald-Leader*, January 7, 2002, p. A7.

Eugene Gholz and Harvey M. Sapolsky, "U.S. Has Window to Skip Weapon Generation," *Defense News*, Vol. 16, No. 18, May 7, 2001, p. 20.

Eugene Gholz, "Wall Street Lacks Realistic View of Defense Business," *Defense News*, December 20, 1999, p. 31.

Harvey M. Sapolsky and Eugene Gholz, "How About an Antitrust Probe of the Pentagon?" *Wall Street Journal*, May 21, 1998, p. A16.

Harvey M. Sapolsky and Eugene Gholz, "Another European Mistake?" *Financial Times*, May 20, 1998.

Eugene Gholz, "Restructuring the Commercial Aircraft Manufacturers," *Toray Corporate Business Report*, Vol. 7, No. 9 (September 1997).

Harvey M. Sapolsky and Eugene Gholz, "Indefensible Defense Costs," *Wall Street Journal*, July 11, 1997, p. A14.

Eugene Gholz, "The Myth of American Defense Restructuring," *Toray Corporate Business Report* (June 1997).

Eugene Gholz, "National Interest Should Guide Defense Industry Mergers," *Defense News*, February 17-23, 1997, p. 29.

Eugene Gholz, "Public Forum: The Illusion of Defense Cuts," *Boston Globe*, February 18, 1997, p. C4.

Eugene Gholz, "Dialing a Wrong Number? Telecom Liberalization's Threat to Network Investment," *Toray Corporate Business Report* (January 1997).

OTHER PEER-REVIEWED PUBLICATIONS

Steven D. Hudson, James W. Fleming, Eugene Gholz, and Edwin L. Thomas, "Disclination Core Structure in Rigid and Semi-Flexible Main Chain Polymer Nematic Liquid Crystals," *Macromolecules*, Vol. 26, No. 6 (1993), pp. 1270-76.

Robert M. Briber, Eugene Gholz, and Shiming Wu, "Image Analysis of the Late Stages of Phase Separation in Polymer Blends," *Polymer Preprints* (1992), pp. 775-6.

CONFERENCE PAPERS AND PRESENTATIONS

“Contesting the Indo-Pacific: Military Technology and the Shifting Offense-Defense Balance,” Presentation at the Stimson Center, Washington, DC, November 7, 2019.

“Lessons for the Next 60 Years of U.S. National Security Policy,” Presentation at the 60th Birthday Conference for the Patterson School of Diplomacy and International Commerce, University of Kentucky, Lexington, KY, October 25, 2019.

“The Many Lines of Defense: The Political Economy of U.S. Defense Acquisition,” Paper presented at the Conference of the International Security Studies and International Security Sections of ISA and APSA, Denver, CO, October 19, 2019.

“The Future of American Foreign Policy: Primacy or Restraint?” Debate v. Robert Lieber, College of William & Mary, Williamsburg, VA, September 19, 2019.

“Measuring and Maintaining the U.S. Defense Technology Lead,” Paper presented at the Annual Meeting of the American Political Science Association, Washington, DC, August 31, 2019.

“America’s Role in the World: A Debate,” Public Debate with Jennifer Lind, Constanze Stelzenmuller, Jake Sullivan, Stephen Wertheim, organized by the Brookings Institution, the Charles Koch Institute, and the Dickey Center at Dartmouth College, Hanover, NH, May 7, 2019.

“Hegemonic Stability Theory and U.S. Grand Strategy,” Presentation at the Annual Meeting of the International Studies Association, Toronto, ON, March 30, 2019.

“Facing China’s Rise: How Technology Gives the United States Strategic Options,” Presentation to the Boston College John Quincy Adams Society, Chestnut Hill, MA, February 21, 2019.

“Dual Use in the U.S. Defense Supply Chain,” Presentation at the Global Security in Uncertain Times Forum, University of California at San Diego, January 16, 2019.

“No Man’s Sea: Implications for Theory and Strategy,” Paper presented at the U.S. Naval War College conference on “Bridging the Straits: A Research Agenda for a New Era of Maritime Competition,” December 12, 2018.

“Hegemonic Stability Theory and U.S. Grand Strategy,” Presentation at the Conference of the International Security Studies and International Security Sections of ISA and APSA, West Lafayette, IN, November 11, 2018.

“Come Home America: The Case for Restraint,” Presentation to the Johns Hopkins University John Quincy Adams Society, Baltimore, MD, November 7, 2018.

“No Man’s Sea: Implications for Theory and Strategy,” Paper presented at the Institute for Security and Conflict Studies, George Washington University, October 15, 2018.

“Hegemonic Stability Theory and U.S. Grand Strategy,” Presentation at the Annual Meeting of the American Political Science Association, Boston, MA, September 1, 2018.

- “The Economics of U.S. Foreign Policy,” Panel Discussion at The Fund for American Studies Foreign Policy Symposium, Arlington, VA, July 13, 2018.
- “The American Worldview in Theory and Practice: A Debate on U.S. Grand Strategy, Realism v. Primacy,” Keynote debate with Robert Lieber at The Fund for American Studies Foreign Policy Symposium, Arlington, VA, July 13, 2018.
- “Strategic Restraint 101,” Presentation at the John Quincy Adams Society National Leadership Conference, Arlington, VA, July 12, 2018.
- “Rare Earth Elements: Simple Commodity or Strategic Vulnerability?” Presentation at the Energy Council’s 2018 State and Provincial Trends in Energy and the Environment Conference, Regina, SK, June 22, 2018.
- “The Future of US-China Relations: A Debate,” Public Debate with Bonnie Glaser, Ryan Hass, and David Kang organized by the Brookings Institution, the Charles Koch Institute, and *Politico*, Seattle, WA, May 21, 2018.
- “The Very Healthy US Defense Innovation System,” Paper presented at the Center for Strategic and Budgetary Assessments Conference on Comparing Defense Innovation in Advanced and Catch-up Countries, Washington, DC, May 3, 2018.
- “The Grand Strategy of Restraint,” Dinner Salon with the U.S. Foreign Policy Club of the John F. Kennedy School of Government, Harvard University, April 13, 2018.
- “Oil and U.S. National Security,” Presentation to the Tufts University John Quincy Adams Society, Medford, MA, April 13, 2018.
- “Oil, Hegemonic Stability Theory, and U.S. Grand Strategy,” Paper presented at the International Studies Association Annual Meeting, San Francisco, CA, April 4, 2018.
- “Comments on ‘In Pursuit of Influence: The United States and China’s Competition for Leadership in East Asia,’” Bridging Asia Conference at the University of Southern California, Los Angeles, CA, March 19, 2018.
- “Economic Effects of Nuclear Disasters & Management,” Presentation at Stimson Center-RCSS Track II Workshop Planning for the Worst: Disaster Management in South Asia, Colombo, Sri Lanka, February 24, 2018.
- “Facing China’s Rise: How Technology Gives America Strategic Options,” Presentation to the University of Kentucky John Quincy Adams Society, Lexington, KY, February 16, 2018.
- “Facing China’s Rise: How Technology Gives America Strategic Options,” Presentation for Capitol Hill Staffers organized by the Defense Priorities Foundation, Washington, DC, January 18, 2018.
- “Oil and National Security Policy,” “Structure, Conduct, and Performance in the US Defense Industry,” “President Trump and U.S. Foreign Policy,” “Designing and Reforming the

- Defense Acquisition System,” and “Sources of Technological Innovation in Defense,” Lectures presented at the Central University of Finance and Economics, Beijing, China, January 4-10, 2018.
- “The Self-Licking Ice Cream Cone: The Defense Innovation and Threat Assessment Machine,” Paper presented at a conference on “Applying Lessons Learned from China to Understand How Other Countries Become Military Technological and Industrial Powers,” University of California at San Diego, December 12, 2017. (with Harvey Sapolsky)
- “The Changing Role of America’s Military: A Debate,” Public Debate with Michael Desch, Mara Karlin, and General John Allen organized by the Brookings Institution, the Charles Koch Institute, and *Politico*, Las Vegas, NV, December 11, 2017.
- “Answering China's Rise: How Technology Gives America Strategic Options,” Presentation to the University of Alabama John Quincy Adams Society, Tuscaloosa, AL, December 1, 2017.
- “U.S. A2/AD Capability: Creating ‘No Man’s Sea’,” Presentation at the Rethinking Defense Working Group, Center for Strategic and International Studies, Washington, DC, November 13, 2017.
- “Oil, Hegemonic Stability Theory, and U.S. Grand Strategy,” Paper presented at the Conference of the International Security Studies and International Security and Arms Control Sections of ISA and APSA, Washington, DC, October 13, 2017.
- “Oil, Hegemonic Stability Theory, and U.S. Grand Strategy,” Presentation at the American Political Science Association Annual Meeting, San Francisco, CA, September 2, 2017.
- “Fixing the Military-Industrial Complex,” Presentation at Institute for Humane Studies conference on Understanding American Liberty and American Interests, San Francisco, CA, August 31, 2017.
- “China in the U.S. Defense Supply Chain: Assessing Dependence and Vulnerability,” Paper presented at the 21st Annual International Conference on Economics and Security, Brussels, Belgium, June 22, 2017. (with Andrew James)
- “What Future for the Defense Industrial Base?” Presentation at a conference on the trans-Atlantic defense partnership, Royal Military Academy, Brussels, Belgium, June 21, 2017.
- “China in the U.S. Defense Supply Chain,” Paper presented at the U.S. Naval War College Ruger Chair Symposium, Newport, RI, June 1, 2017.
- “U.S. Defense Politics,” Presentation at Peking University, Beijing, China, May 20, 2017.
- “No Man’s Sea: Implications for Theory and Strategy,” Paper presented at the University of California, Berkeley, Monday International Relations Theory Seminar, April 24, 2017.
- “The Case for Restraint,” Presentation to the John Quincy Adams Society, University of Michigan, Ann Arbor, MI, April 12, 2017.

- “The Trajectory of Technology and the *Design for Maintaining Naval Superiority*,” Paper presented at the U.S. Naval War College EMC Chair Symposium, Newport, RI, April 5, 2017.
- “No Man’s Sea: Implications for Theory and Strategy,” Presentation at Monash University, Melbourne, Australia, March 13, 2017.
- “China in the U.S. Defense Supply Chain: Assessing Dependence and Vulnerability,” Paper presented at the International Studies Association Annual Meeting, Baltimore, MD, February 24, 2017. (with Andrew James)
- “No Man’s Sea: Implications for Theory and Strategy,” Paper presented at the MIT Security Studies Program Working Group on Asian Security, February 8, 2017.
- “No Man’s Sea: Implications for Theory and Strategy,” Paper presented at USC Center for International Studies Annual Conference, Political Economy of Power Projection, Los Angeles, CA, November 12, 2016.
- “No Man’s Sea: Implications for Theory and Strategy,” Paper presented at the Annual Conference of the International Security and Arms Control and International Security Studies Sections of APSA and ISA, South Bend, IN, November 6, 2016.
- “Debating U.S. Grand Strategy: Deep Engagement v. Restraint,” Keynote debate at the Annual Conference of the International Security and Arms Control and International Security Studies Sections of APSA and ISA, South Bend, IN, November 5, 2016.
- “The Role of American Military Power,” Public debate with Eliot Cohen organized by the Clements Center on History, Strategy, and Statecraft and the Alexander Hamilton Society, Austin, TX, September 19, 2016.
- “No Man’s Sea: Responding to A2/AD in the Pacific,” Presentation at the Army and Navy Club, Washington, DC, September 15, 2016.
- “The Case for Restraint,” Presentation at a Charles Koch Institute dinner salon, Washington, DC, September 14, 2016.
- “China in the U.S. Defense Supply Chain: Assessing Dependence and Vulnerability,” Paper presented at the American Political Science Association Annual Meeting, Philadelphia, PA, September 2, 2016. (with Andrew James)
- “Structure, Conduct, and Performance in the US Defense Industry,” “Designing and Reforming the Defense Acquisition System,” “The US Defense Industry Supply Chain,” and “Sources of Technological Innovation in Defense,” Lectures presented at the Central University of Finance and Economics, Beijing, China, June 23-28, 2016.
- “The Security Dilemma and US Alliances” and “US Energy Security,” Papers presented at the Cato Institute’s conference on The Case for Restraint, Washington, DC, June 15, 2016.

- “The Future of US Grand Strategy,” Panel participant at the Charles Koch Institute’s Advancing American Security conference, Washington, DC, May 18, 2016.
- “No Man’s Sea: Implications for Theory and Strategy,” Paper Presented at the Dickey Center for International Understanding, Dartmouth College, Hanover, NH, April 15, 2016.
- “Bridging the Political Economy and Security Gap,” Roundtable presentation at the International Studies Association Annual Meeting, Atlanta, GA, March 19, 2016.
- “No Man’s Sea: Implications for Theory and Strategy,” Paper Presented at the International Studies Association Annual Meeting, Atlanta, GA, March 17, 2016.
- “Key Concepts in Economic Sanctions Research: Lessons from the Rare Earth Elements Case,” Presentation at the University of Hong Kong, December 14, 2015 (with Llewelyn Hughes).
- “America’s Future Role in Global Security,” Public Debate organized by Lisa Cobbs Hoffman with Kori Schake and David Kennedy at the Commonwealth Club, San Francisco, CA, November 9, 2015.
- “The Iran Nuclear Deal: Danger or Opportunity?” Public Debate against Alan Kuperman sponsored by the Stanley Kaplan Program in American Foreign Policy, Williams College, October 29, 2015.
- “Commercial-Military Integration in the U.S. Defense Industrial Base,” Paper Presented at the Annual Conference of the International Security Studies and International Security and Arms Control Sections of ISA and APSA, Springfield, MA, October 9, 2015. (with Andrew James and Thomas Speller)
- “Measuring the Key Concepts in Economic Sanctions Research: Market Structure, Dynamics, and Sanctions Effectiveness,” Paper Presented at the American Political Science Association Annual Meeting, San Francisco, CA, September 4, 2015. (with Llewelyn Hughes)
- “The Case for a U.S. Grand Strategy of Restraint,” Presentation to the Koch Associates Program, Arlington, VA, August 27, 2015.
- “The Case for a U.S. Grand Strategy of Restraint,” Presentation to the Koch Internship Program, Arlington, VA, July 21, 2015.
- “The Case for a U.S. Grand Strategy of Restraint,” Presentation at the Institute for World Politics, Washington, DC, July 9, 2015.
- “Commercial-Military Integration in the U.S. Defense Industrial Base,” Presentation at the 19th Annual International Conference on Economics and Security, Grenoble, France, June 26, 2015. (with Andrew James)

- “Comments on Congressional Acquisition Reform Proposals,” Presentation to the Board of Advisors of the George Washington University Government Contract Law Program, Washington, DC, June 9, 2015.
- “Principles and Implementation of Restraint,” Presentation at Charles Koch Institute Panel on “An Era of Intervention: Is Our Grand Strategy Making Us Safer?” Washington, DC, June 1, 2015.
- “National Security Implications of New Oil and Gas Production Technology,” Presentation at the Cato Institute, Washington, DC, May 1, 2015.
- “National Security Implications of New Oil and Gas Production Technology,” Presentation at the Office of the Assistant Secretary of Defense for Operational Energy Plans and Programs, April 30, 2015. (with Hannah Alberts and Daniel Lee Massey)
- “Restraint: What Would Retrenchment Look Like?” Presentation at the MIT Senior Congressional and Executive Branch Staff Seminar, April 8, 2015.
- “The Innovation Process: Some Lessons from National Defense for International Development,” Presentation at the University of Hiroshima Graduate School for International Development and Cooperation, March 20, 2015.
- “The Defense Industrial Base: Sources of Technology and Military Power,” Presentation at the Nunn School of International Affairs, Georgia Institute of Technology, March 12, 2015.
- “R&D in U.S. Military Innovation,” Roundtable presentation at the International Studies Association Annual Meeting, New Orleans, LA, February 20, 2015.
- “The Economy during Wartime,” Paper Presented at the International Studies Association Annual Meeting, New Orleans, LA, February 20, 2015.
- “The Defense Industry and the Strategic Pivot to Asia,” Presentation at the Tower Center’s 7th Annual National Security Program, Southern Methodist University, November 6, 2014.
- “Rare Earth Elements: Simple Commodity of Strategic Vulnerability?” Presentation at the USAsia Centre, University of Western Australia, Perth, October 29, 2014.
- “Emerging Technologies and the Strategic Balance in Asia,” Presentation at the Lowy Institute, Sydney, Australia, October 27, 2014.
- “Rare Earth Elements: Simple Commodity of Strategic Vulnerability?” Presentation at the Australian National University, Canberra, October 23, 2014.
- “Organizations for Science and Technology Advice: Lessons from the U.S.?” Presentation at the University of Manchester Business School Conference on Mission-Oriented Science and Technology Systems, Manchester, UK, October 10, 2014.
- “Assessing the ‘Threat’ of International Tension to the U.S. Economy,” Paper Presented at the American Political Science Association Annual Meeting, Washington, DC, August 30,

2014. Co-winner of the Fiona McGillivray Award for best paper in political economy at the APSA conference.

- “Assessing the ‘Threat’ of International Tension to the U.S. Economy,” Paper Presented at the International Studies Association Annual Meeting, Toronto, Ontario, March 26, 2014.
- “The Budget Implications of U.S. Military Defense of Persian Gulf Oil,” Paper Presented at the George Washington University Institute for Security and Conflict Studies conference on the Persian Gulf in U.S. Strategy, Washington, DC, November 18, 2013.
- “Government and Industry: Partners or Adversaries in Innovation?” Presentation at the Ruger Chair Conference on Economics and Security, Naval War College, Newport, RI, November 14, 2013.
- “Evaluating the Iranian Threat to Oil Flows through the Strait of Hormuz,” Paper Presented at Georgetown University’s Mortara Center for International Studies, Washington, DC, October 28, 2013.
- “Commerce at War: Assessing the Value of Military Protection for Trade,” Paper Presented at the Cato Institute Conference, “Dangerous World? Threat Perception and U.S. National Security,” Washington, DC, October 25, 2013.
- “The Story of Rare Earths: Even a Perfect Storm of Dependence Is Hard to Exploit,” Paper Discussed at a Council on Foreign Relations Workshop, Washington, DC, October 11, 2013.
- “The Budget Implications of U.S. Military Defense of Persian Gulf Oil,” Paper Presented at the Annual Conference of the International Security Studies and International Security and Arms Control Sections of ISA and APSA, Washington, DC, October 5, 2013.
- “The Limits of Economic Statecraft? The Case of Rare Earth Elements,” Paper Prepared for the American Political Science Association annual meeting, Chicago, IL, August 29, 2013.
- “The State of Defense Innovation in the U.S.: How to Cope in an Age of Austerity,” Panel Discussion at a Conference Comparing Defense Innovation in the U.S., China, Russia, and India, University of California at San Diego, August 26, 2013.
- “Defense Procurement with Limited Budgets,” Presentation to a Delegation of NATO Parliamentarians, Austin, TX, June 24, 2013.
- “Challenges and Opportunities in Commercial Item Acquisitions,” Presentation at Aerospace Industries Association Conference on Fostering Innovation and Competition in Defense Contracting, Alexandria, VA, June 19, 2013.
- “Commercial-Military Integration in the U.S. Defense Industry Supply Chain,” Presentation at the Manchester Business School, Manchester, UK, May 16, 2013.
- “Globalization in the U.S. Defense Industry Supply Chain,” Presentation at the International Studies Association Annual Meeting, San Francisco, CA, April 6, 2013.

- “The Budget Implications of U.S. Military Defense of Persian Gulf Oil,” Paper presented at the MIT Security Studies Program Seminar, Cambridge, MA, March 20, 2013.
- “The Potential for Mergers, Acquisitions, Joint Ventures, and Restructuring in the Defense Industry,” George Washington University Law School Symposium on Competition and Procurement, Washington, DC, March 14, 2013.
- “Iran and the Nuclear Endgame: What Are the Odds of Peace?” Presentation at the Asia Society, Houston, TX, February 20, 2013.
- “Emerging Technologies and the Strategic Balance in the Asia-Pacific,” Discussion paper presented at the S. Rajaratnam School of International Studies, Singapore, January 8, 2013.
- “The Costs of U.S. Military Commitments to the Persian Gulf,” Paper prepared for author’s workshop for Charles Glaser and Rosemary Kelanic, eds., *Crude Calculus*, George Washington University, December 14, 2012.
- “Security Consequences of Climate Change, especially for Brazilian Civil-Military Relations,” Presentation at the Annual Conference of Brazilian Judges, Belem, Brazil, November 22, 2012.
- “Security Consequences of Climate Change, especially for Brazilian Civil-Military Relations,” Presentation at the Center for Sustainability, University of Brasilia, Brazil, November 20, 2012.
- “The Trans-Atlantic Security Relationship: Why European Countries Punch Below their Weight,” Presentation at a Conference Celebrating the 10th Anniversary of Brigham Young University’s Center for the Study of Europe,” Provo, UT, September 27, 2012.
- “The Costs of the U.S. Military Posture to Defend the Persian Gulf,” Paper Prepared for the American Political Science Association annual meeting, New Orleans, LA, August 31, 2012.
- “Developing Defense Technology: A View from the U.S.,” Presentation at the Swedish National Defense College, Stockholm, Sweden, June 19, 2012.
- “Is the U.S. Defense Industry Commercial? Globalized? Innovative?” Presentation at the Swedish National Defense College, Stockholm, Sweden, June 18, 2012.
- “The U.S. Defense Industry in a New Era of Austerity: Challenges and Opportunities,” Ford Foundation Track Two Conference on Defense Technology, Central University of Finance and Economics, Beijing, China, June 9, 2012.
- “Military Innovation and the Prospects for Defense-Led Energy Innovation,” Paper Presented at the International Studies Association annual meeting, San Diego, CA, April 2, 2012.

- “DoD-Reimbursed Independent Research and Development (IR&D) and Rights in Technical Data,” Panel presentation at the GWU Law School, Washington, DC, February 16, 2012.
- “An Over-the-Horizon Posture: Protecting U.S. Interests in the Persian Gulf,” Presentation at the Houston World Affairs Council, Houston, TX, October 11, 2011.
- “How Globalized Is the Defense Industry? Lessons from the F-35 Supply Chain,” Presentation at the conference on the International Politics of the F-35 Program, University of Ottawa, September 30, 2011.
- “Military Innovation as a Model for Energy Innovation,” Paper Presented at the American Political Science Association annual meeting, Seattle, WA, September 3, 2011.
- “Exploring the Origins and Implications of the Military-Industrial Complex,” Roundtable Participant at the Annual Meeting of the American Political Science Association, Seattle, WA, September 1, 2011.
- “How Military Innovation Works and the Role of Industry,” White Paper Presented at the conference on Leveraging DoD’s Energy Innovation Capacity, Bipartisan Policy Center, Washington, DC, May 25, 2011.
- “DoD’s Sector-by-Sector, Tier-by-Tier Evaluation of the Industrial Base: Thinking about What to Ask Industry,” Presentation at the MIT Program on Production in the Innovation Economy, Cambridge, MA, May 13, 2011.
- “DoD’s Sector-by-Sector, Tier-by-Tier Evaluation of the Industrial Base: What We Want to Know, Why, and How We Will Try to Find Out,” Presentation at the RAND Corporation Payday Seminar, Arlington, VA, April 14, 2011.
- “Energy Alarmism and a Strategy of Restraint,” Presentation at a conference on “The Energy and Security Nexus,” Triangle Institute for Security Studies, Raleigh, NC, March 3, 2011.
- “The RMA and the Defense Industry,” Presentation at a conference on “New Approaches to Defense Industrial Innovation,” S. Rajaratnam School of International Studies, Singapore, February 28, 2011.
- “The Military-Industrial Complex and the American Economy,” Presentation on a panel on “The Military-Industrial Complex at 50: Assessing the Meaning and Impact of Eisenhower’s Farewell Address,” Cato Institute, Washington, DC, January 17, 2011.
- “Iran: Energy, Nuclear Ambitions, and Sanctions,” Presentation at the Houston World Affairs Council, November 12, 2010.
- “An Over-the-Horizon Strategy for the Persian Gulf,” Presentation at the Office of the Deputy Assistant Secretary of Defense (Strategy), September 23, 2010.
- “Selection Effects and Economic Sanctions,” Paper presented at the American Political Science Association annual meeting, Washington, DC, September 4, 2010.

- “Oil Supply Shocks and U.S. National Security,” Paper presented at Council on Foreign Relations Energy Security Workshop, New York City, April 12, 2010.
- “Cold War Two? The (II)Logic of a Struggle with China for Resources in the Developing World,” Paper presented at the “Breaking Down Walls” conference, Phoenix, April 2, 2010. (with Daryl G. Press)
- “Cold War Two? The (II)Logic of a Struggle with China for Resources in the Developing World,” Paper presented at the International Studies Association annual meeting, New Orleans, February 20, 2010. (with Daryl G. Press)
- “Cold War Two? The (II)Logic of a Struggle with China for Resources in the Developing World,” Paper presented at the Tobin Project conference on National Security, Charlotte, NC, December 4, 2009. (with Daryl G. Press)
- "Protecting 'The Prize:' Oil and American National Security," Presentation at the University of Notre Dame, November 4, 2009.
- "Balancing International Political and Legal Factors in Plans to Address Global Climate Change," Presentation at the Center for Sustainable Development, University of Brasilia, August 17, 2009. (with Antonio Benjamin)
- "The Future of Federally-Funded Research and Development Centers," Presentation at Sandia Laboratory, Washington, DC, July 29, 2009.
- "Assessing Iran's Threat to Close the Strait of Hormuz," Presentation at the Cato Institute, Washington, DC, July 7, 2009.
- "The RMA and the Defense Industry: Implementing Military Innovation," Presentation to the Centre for Security Economics and Technology at the University of St. Gallen, Switzerland, March 19, 2009.
- "The Divide between Military and Commercial Innovation: How Customer Organizations and Interests Limit the Military-Industrial Complex' Effect on Society," Paper presented at the International Studies Association annual meeting, New York City, February 17, 2009.
- "Market Forces, National Security, and Stockpile Management," Plenary address at the U.S. Department of Energy PetroStocks Conference, Houston, TX, February 9, 2009.
- "Buying Military Transformation: Private Industry and Military Innovation," Discussion seminar at the Department of Defense Office of Program Analysis and Evaluation, December 11, 2008.
- "Military Threats to Oil Flows through the Strait of Hormuz," Presentation to a joint session of the Standing Committee on Emergence Response and the Standing Committee on the Oil Market at the International Energy Agency, Paris, November 19, 2008.
- "Oil and U.S. Security in the Persian Gulf: An 'Over-the-Horizon' Strategy," Paper presented at the Tobin Project Conference on National Security, Airlie, VA, November 15, 2008. (with Daryl G. Press)

- "Military Threats to Oil Flows through the Strait of Hormuz," Presentation to the U.S. Department of State Overseas Security Advisory Council Energy Sector Conference, Houston, TX, October 30, 2008.
- "The Strategic Petroleum Reserve: Successful Innovation in Response to the Arab Oil Embargo," Presentation at a Symposium on Oil, Innovation, and National Security held at the Carnegie Endowment for International Peace, October 17, 2008.
- "The Globalization of Public Policy – How Are We Responding?" Roundtable discussion at the annual meeting of the National Association of Schools of Public Affairs and Administration, Charleston, SC, October 16, 2008.
- "Sources of the American Lead in National Security Space Capabilities," Paper commissioned by the U.S. Department of Defense Office of Net Assessment, September, 2008.
- "Realism Redux: What Does It Mean to Be a Realist in the Contemporary World?" Roundtable presentation at the American Political Science Association annual meeting, Boston, MA, August 29, 2008.
- "Threats to Oil Flows through the Strait of Hormuz," Paper presented at the National Intelligence Council and the Office of the Deputy Undersecretary of Defense for Policy, July 24, 2008.
- "The Strategy of Restraint," Paper presented at the U.S. Department of Defense Office of Net Assessment, July, 2008. (with Benjamin Friedman, Daryl G. Press, and Harvey M. Sapolsky)
- "Threats to Oil Flows through the Strait of Hormuz," Paper presented at the John Sloan Dickey Center for International Understanding, Dartmouth College, Hanover, NH, May 14, 2008.
- "Buying the Next Military," Presentation to the U.S. Army Senior Service College Fellows Program at the University of Texas Institute for Advanced Technology, Austin, TX, April 30, 2008.
- "Threats to Oil Flows through the Strait of Hormuz: Implications for U.S. Grand Strategy," Paper presented at the International Studies Association Annual Meeting, San Francisco, CA, March 26, 2008.
- "Adaptation to Supply Disruptions," Presentation at the MIT Center for International Studies conference on Energy, National Security, and the Persian Gulf, Cambridge, MA, February 22, 2008.
- "Innovation in the Defense Industry," Presentation at the Wharton Aerospace 2008 conference, Philadelphia, PA, February 8, 2008.
- "Business Adaptation to Threats to Oil Flows through the Strait of Hormuz," Presentation at the Journal of International Business Studies Annual Frontiers Conference, Miami, FL, November 30, 2007.

- “Buying Military Transformation: How Private Industry Helps (and Hurts) Military Innovation,” Paper presented at German Marshall Fund / Sciences Po conference on Privatising Defense: A Transatlantic Perspective, Paris, France, November 23, 2007.
- "Military Innovation and the Defense Industry," Presentation at the George Bush School of Government and Public Service, Texas A&M University, November 12, 2007.
- "Economic Statecraft and Energy Security," Presentation at the Annual Conference of the Patterson School of Diplomacy and International Commerce, University of Kentucky, Lexington, KY, October 5, 2007.
- "Military Innovation and the Defense Industry," Presentation in the Globalization, Innovation, and Development Lecture Series at the Sam Nunn School of International Affairs, Georgia Institute of Technology, September 25, 2007.
- "Why Iran Might Want a Nuclear Arsenal," Roundtable presentation at the American Political Science Association annual meeting, Chicago, IL, September 1, 2007.
- "The Strategy of Restraint," Presentation at the Department of Defense Office of Net Assessment Summer Study on Long-Term Strategy, Newport, RI, July 31, 2007. (with Harvey M. Sapolsky and Daryl G. Press)
- "The American Lead in Space Technology," Presentation for the U.S. Department of Defense Office of Net Assessment Space Net Assessment Project, Alexandria, VA, May 18, 2007.
- "Buying Military Transformation: Technological Innovation and the Defense Industry," Presentation at the Sloan Foundation Industry Studies Program Annual Meeting, Cambridge, MA, April 26, 2007.
- "Political and Technological Constraints and Opportunities for Military Innovation," Roundtable presentation at the International Studies Association annual meeting, Chicago, IL, March 2, 2007.
- "The Maritime Component of a Strategy of Restraint," Presentation to the Maritime Strategy Options Development Symposium, Naval War College, Newport, RI, December 19, 2006.
- "Measuring Systems Integration," Presentation to the Center for Strategic and International Studies Defense Industrial Initiatives Working Group on Complexity, Washington, DC, November 1, 2006.
- "America's Oil Addiction and National Security," Seminar at the John Sloan Dickey Center for International Understanding, Dartmouth College, May 4, 2006.
- "Nuclear Proliferation Update," Presentation at the Houston Seminar, Houston, TX, April 6, 2006.
- "American Hegemony in Theoretical and Historical Perspective," Roundtable presentation at the International Studies Association annual meeting, San Diego, CA, March 24, 2006.

- "Politics Not Engineering: Why Iraqis Don't Have Electricity and Why the Military Can't Beat the Insurgents," Presentation at the International Studies Association annual meeting, San Diego, CA, March 22, 2006.
- "Comments on a Hemispheric / Homeland Security Military Strategy for the United States," Conference presentation at the Foreign Policy Research Institute, Philadelphia, PA, December 4, 2005.
- "The Boeing-Airbus Rivalry and the Trans-Atlantic Relationship," Seminar at the University of Texas Center for European Studies, November 29, 2005.
- "The Boeing-Airbus Trade Dispute: Implications for Trans-Atlantic Relations and Global Trade," Panel Discussion at the Brookings Institution, Washington, DC, June 2, 2005.
- "Innovation and the Defense Industry: Business School Theory Is Not As Intuitive As It Looks," Paper presented at the International Studies Association annual meeting, Honolulu, HI, March 2, 2005. (with Peter Dombrowski)
- "A Business Model for the Modular Open Systems Approach to Avionics Acquisition," Presentation to the Joint Committee on Aging Aircraft annual conference, Palm Springs, CA, February 1, 2005.
- "Contracting for Post-Conflict Reconstruction: Lessons from Systems Integration," Presentation at the George Washington University conference on "Contractors on the Battlefield," Washington, DC, January 28, 2005.
- "Protecting 'The Prize:' Oil and the U.S. National Interest," Seminar at the University of Exeter, England, November 10, 2004.
- "Transformation and the Acquisition of National Security Space Assets," Presentation to the U.S. Navy's Space and Network Warfare Program Conference, National Reconnaissance Office, Chantilly, VA, November 6, 2004.
- "Protecting 'The Prize:' Assessing U.S. Interests in the Persian Gulf Region," Paper presented at the 2004 Annual Meeting of the American Political Science Association, Chicago, IL, September 4, 2004. (with Daryl G. Press)
- "The Military-Industrial Complex and Military Effectiveness," Paper presented at the International Studies Association annual meeting, Montreal, Canada, March 19, 2004.
- "Protecting 'The Prize:' Oil and National Security," Paper presented at the International Studies Association annual meeting, Montreal, Canada, March 17, 2004. (with Daryl G. Press)
- "The Lead Systems Integrator Acquisition Model," Presentation at an American Enterprise Institute Panel on the Defense Industry, Washington, DC, January 23, 2004.
- "Military Efficiency, Military Effectiveness, and Military Formats," Paper presented at the 2003 Annual Meeting of the American Political Science Association, Philadelphia, PA, August 29, 2003.

- "The Military-Industrial Complex and Military Effectiveness," Paper presented at the Military Effectiveness Workshop, Northwestern University, April 11, 2003.
- "Acquiring Network-Centric Systems," Presentation at the Fourth Annual Conference on Implementing Network-Centric Warfare, Rosslyn, VA, April 8, 2003.
- "Military Transformation and the Future of the Defense Industry," Presentation at the RAND Corporation's Luncheon Seminar Series on Naval Issues, Washington, DC, March 14, 2003. (with Peter Dombrowski)
- "Why America Shouldn't Provide Global Stability: Economic Adaptability, Oil, and the 'Insurance Analogy,'" Paper presented at the International Studies Association annual conference, Portland, OR, February 28, 2003. (with Daryl G. Press)
- "Why America Shouldn't Provide Global Stability: Economic Adaptability, Oil, and the 'Insurance Analogy,'" Paper presented at the Olin Institute of Strategic Studies, Harvard University, February 10, 2003. (with Daryl G. Press)
- "Military Transformation and the Future of the Defense Industry," Featured Speech at the Department of Defense MANTECH Defense Manufacturing Conference, Dallas, Texas, December 3, 2002. (with Peter Dombrowski)
- "America's Innovative Advantage: Systems Integration in the Defense Industry," Paper presented at the American Political Science Association annual meeting, Boston, MA, August 31, 2002.
- "Why No Globalization in the Defense Industry: The Political Economy of Cross-Border Defense Mergers," Paper presented at the International Studies Association annual conference, New Orleans, LA, March 27, 2002.
- "The Effects of War on Neutral Countries," Seminar at the George Bush School of Government and Public Service, Texas A&M University, College Station, TX, January 14, 2002.
- "The Effects of War on Neutral Countries," Seminar at the University of California – Riverside, January 11, 2002.
- "The Effects of War on Neutral Countries," Seminar at Princeton University, January 9, 2002.
- "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Belfer Center for Science and International Affairs at the John F. Kennedy School of Government, Harvard University, February 23, 2001.
- "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Program in International Security Policy, University of Chicago, February 13, 2001.
- "The Effects of Wars on Neutral Countries: Why It Doesn't Pay to Preserve the Peace," Paper presented at the Mershon Center at the Ohio State University, January 19, 2001.

- “Cross-Border Defense Industry Mergers,” Paper presented at the RAND Corporation, Washington, DC, September 25, 2000.
- "Political and Economic Realities of International Defense Industry Restructuring," Presentation at a conference on the Trans-Atlantic Defense Relationship sponsored by the American Chamber of Commerce in the UK, the Centre for European Reform, and the MIT Security Studies Program, London, May 26, 2000.
- "Military Exploitation of Civilian Technological Advances: Lessons from Aerospace," Presentation at the Naval War College Center for Naval Warfare Studies, Newport, RI, March 11, 2000.
- "Comments on 'Strength in Numbers?' The European Allies and Defense Planning," *A Defense Budget for the Next Century*, MIT Security Studies Program Conference, December 15-16, 1999.
- "European and Trans-Atlantic Defense Restructuring," Lockheed Martin Tactical Aircraft Systems strategic planning meeting, October 22, 1999.
- "How the U.S. Won the Cold War," Luncheon Speech to the Arlington Optimists' Club, August 11, 1999.
- "Airline Regulation and Strategic Trade in the Aircraft Industry," George Mason University Institute of Public Policy Colloquium Series, October, 1998.
- "Problems with the Military as an Instrument for Humanitarian Intervention," Presentation at the Harvard-MIT MacArthur Seminar on Transnational Security, May 13, 1998. (with Daryl G. Press and Harvey M. Sapolsky)
- "The Myth of Commercial-Military Integration in the U.S. Aerospace Industry," Paper Presented at the Olin Institute for Strategic Studies, Harvard University, February 9, 1998.
- "Three Myths that Prop Up the Defense Budget," Unpublished Manuscript, Olin Institute for Strategic Studies, Harvard University, February, 1998. (with Daryl G. Press)
- "Economic Externalities of Foreign Wars," Presentation at the Institute of War and Peace Studies, Columbia University, November 19, 1997. (with Daryl G. Press)
- "New Prospects for Trans-Atlantic Defense Industry Cooperation," Presentation at MIT Security Studies Program / Centre for European Reform Conference on the Defense Industry, London, November 3, 1997.
- "Restructuring the Defense Industry," Paper Commissioned by the SSRC Defense Policy and Budgeting Project, October, 1997. (with Harvey M. Sapolsky)
- "Economic Externalities of Great Power Wars," Paper Presented at the APSA Annual Meeting, Washington, DC, September, 1997. (with Daryl G. Press)
- "Implications of the Asian Energy Market for American Foreign Policy," Presentation at the Olin Institute Annual Strategy and National Security Conference, June 14, 1997.

- "Come Home America," Seminar at the Brookings Institution, Washington, DC, May, 1997. (with Daryl G. Press)
- "Defense Industry Export Opportunities," Presentation at the DACS / Women in International Security Conference on the Arms Trade, Washington, DC, October, 1996.
- "Getting Subsidies Right: U.S. Government Support to the Aircraft Industry," Paper Presented at the APSA Annual Meeting, San Francisco, CA, September, 1996.
- "The Case for Reviving the Department of Defense Merger Policy," Presentation to the Congressional Budget Office, National Security Analysis Division, August, 1996.
- "Private Arsenals: America's Post-Cold War Burden," Paper Presented at the Council on Foreign Relations Study Group on Consolidation, Downsizing, and Conversion in the U.S. Military Industrial Base, March, 1996. (with Harvey M. Sapolsky)
- "Towards A Political Economy of High-Tech Investment: Telecommunications Regulation and the *Grand Projets*," Paper Presented at the Wissenschaftliches Institut für Kommunikationsdienste, GmbH, Bad Honnef, Germany, June, 1995.
- "Political Market Structure Constraints on Post-Cold War Acquisition Reform," Paper presented at the 1995 Acquisition Research Symposium, Defense Systems Management College, June, 1995. (with Harvey M. Sapolsky)
- "The Crash of the Curtiss-Wright Corporation: How and Why the Largest World War II Aviation Supplier Was Reduced to a Small Military Subcontractor," Paper presented at the Northeast Political Science Association Annual Meeting, Providence, RI, November, 1994.